

To: Members of the Oxfordshire Health & Wellbeing Board

Notice of a Meeting of the Oxfordshire Health & Wellbeing Board

**Thursday, 24 September 2026 at 1.00 pm
Room 2&3 - County Hall, New Road, Oxford OX1 1ND**

If you wish to view proceedings online, please click on this [Live Stream Link](#).



Martin Reeves OBE
Chief Executive

September 2026

Contact Officer: **Democratic Services**
Email: committees.democraticservices@oxfordshire.gov.uk

Membership

Chair – Cllr Tim Bearder (Leader, Oxfordshire County Council)

Vice Chair – Sir Andrew Morris OBE (Chair, Oxford University Hospitals NHS Foundation Trust)

Board Members:

Ansaf Azhar	Director of Public Health & Communities, Oxfordshire County Council
Councillor Tim Bearder	Cabinet Member for Adults, Oxfordshire County Council
Michelle Brennan	GP Representative
Councillor Rachel Crouch	West Oxfordshire District Council
Councillor Lisa Smith	Cherwell District Council
Councillor Georgina Heritage	South Oxfordshire District Council
Karen Fuller	Director of Adult Social Care, Oxfordshire County Council
Councillor Sean Gaul	Cabinet Member for Children and Young People, Oxfordshire County Council
Caroline Green	Chief Executive, Oxford City Council (District Representative)
Councillor Kate Gregory	Cabinet Member for Public Health and Inequalities, Oxfordshire County Council
Lisa Lyons	Director of Children's Services, Oxfordshire County Council
Michael Holland	Chief Executive, Oxford Health NHS Foundation Trust
Councillor Bethia Thomas	Vale of White Horse District Council
David Radbourne	Regional Director Strategy and Transformation, NHS England

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Councillor Mark Lygo	Oxford City Council
Barbara Shaw	Chair, Healthwatch Oxfordshire
Matthew Tait	Chief Delivery Officer, BOB ICB

Notes:• *Date of next meeting: 10 December 2026*

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. **Welcome by Chair**
2. **Apologies for Absence and Temporary Appointments**
3. **Declarations of Interest - see guidance note below**
4. **Petitions and Public Address**

Members of the public who wish to speak on an item on the agenda at this meeting, or present a petition, can attend the meeting in person or 'virtually' through an online connection.

Requests to present a petition must be submitted no later than 9am ten working days before the meeting.

Requests to speak must be submitted no later than 9am three working days before the meeting (ie Monday 21 September 2026)

Requests should be submitted to omid.nouri@oxfordshire.gov.uk AND committeesdemocraticservices@oxfordshire.gov.uk

If you are speaking 'virtually', you may submit a written statement of your presentation to ensure that if the technology fails, then your views can still be taken into account. A written copy of your statement can be provided no later than 9am on the day of the meeting. Written submissions should be no longer than 1 A4 sheet."

5. **Note of Decisions of Last Meeting (Pages 9 - 24)**

To **APPROVE** the Note of Decisions of the meeting held on 9 July 2026 and to receive information arising from them.

6. **Joint Strategic Needs Assessment Update (Pages 25 - 32)**

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **APPROVE** the proposed move from an annual comprehensive refresh model to a staggered thematic delivery model for the JSNA, aligned to Health and Wellbeing Board priorities and reporting cycles.
2. **APPROVE** the development and maintenance of a JSNA forward plan to guide future thematic updates and broader strategic assessments.
3. **NOTE** the continuing role of the JSNA Steering Group in supporting prioritisation, governance and future delivery of JSNA outputs.

4. **APPROVE** the proposed outputs and delivery timetable set out in this report.

7. **Health and Wellbeing Strategy Indicator Review (Pages 33 - 48)**

The Oxfordshire Health and Wellbeing Board is **RECOMMENDED** to:

1. **CONTINUE** the process of a rotating quarterly update to the Oxfordshire Health and Wellbeing Board on the progress of the Oxfordshire Health and Wellbeing (H&WB) strategic priorities by theme: Start Well, Live Well, Age Well and Building Blocks of health.
2. **APPROVE** a revised core set of 39 Health and Wellbeing (H&WB) outcomes metrics aligned with Marmot principles, as set out in Annex 2, updated to accompany quarterly thematic progress reports, with metrics available online in an easily accessible form.

8. **Best Start Family Hubs Update (Pages 49 - 86)**

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** the strategic direction of travel and updates for Best Start Family Hubs in Oxfordshire.

9. **Oxfordshire Marmot Place - Rural Inequalities report (Pages 87 - 312)**

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** the findings of the Oxfordshire Rural Areas Data Pack and the “Health and wellbeing in rural towns and villages in Oxfordshire” report, and their alignment with the Board’s prevention and inequalities priorities.
2. **SUPPORT** dissemination of both reports and encourage partners to work with rural communities to develop locally-led responses, building on existing community assets.
3. **USE** the quantitative data and community insight to inform system-wide place-based planning, including the development of neighbourhood approaches, with particular attention to transport and connectivity, access to health and care, young people, housing and infrastructure, and the sustainability of community and voluntary action.

10. **Report from Healthwatch Oxfordshire (Pages 313 - 320)**

To receive and **NOTE** the Healthwatch Oxfordshire Report on patient views and experiences of Oxfordshire health and care services.

11. Reports from Partnership Boards

To receive updates from Partnership Boards:

1. Place-Based Partnership (Verbal Update)
2. Health Improvement Board (Verbal Update)
3. Children's Trust Board (Verbal Update)

12. Forward Work Plan (Pages 321 - 322)

The Board is asked to **NOTE** the forward work programme.

Councillors declaring interests

General duty

You must declare any disclosable pecuniary interests when the meeting reaches the item on the agenda headed 'Declarations of Interest' or as soon as it becomes apparent to you.

What is a disclosable pecuniary interest?

Disclosable pecuniary interests relate to your employment; sponsorship (i.e. payment for expenses incurred by you in carrying out your duties as a councillor or towards your election expenses); contracts; land in the Council's area; licenses for land in the Council's area; corporate tenancies; and securities. These declarations must be recorded in each councillor's Register of Interests which is publicly available on the Council's website.

Disclosable pecuniary interests that must be declared are not only those of the member her or himself but also those member's spouse, civil partner or person they are living with as husband or wife or as if they were civil partners.

Declaring an interest

Where any matter disclosed in your Register of Interests is being considered at a meeting, you must declare that you have an interest. You should also disclose the nature as well as the existence of the interest. If you have a disclosable pecuniary interest, after having declared it at the meeting you must not participate in discussion or voting on the item and must withdraw from the meeting whilst the matter is discussed.

Members' Code of Conduct and public perception

Even if you do not have a disclosable pecuniary interest in a matter, the Members' Code of Conduct says that a member 'must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself' and that 'you must not place yourself in situations where your honesty and integrity may be questioned'.

Members Code – Other registrable interests

Where a matter arises at a meeting which directly relates to the financial interest or wellbeing of one of your other registerable interests then you must declare an interest. You must not participate in discussion or voting on the item and you must withdraw from the meeting whilst the matter is discussed.

Wellbeing can be described as a condition of contentedness, healthiness and happiness; anything that could be said to affect a person's quality of life, either positively or negatively, is likely to affect their wellbeing.

Other registrable interests include:

- a) Any unpaid directorships
- b) Any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority.

- c) Any body (i) exercising functions of a public nature (ii) directed to charitable purposes or (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management.

Members Code – Non-registrable interests

Where a matter arises at a meeting which directly relates to your financial interest or wellbeing (and does not fall under disclosable pecuniary interests), or the financial interest or wellbeing of a relative or close associate, you must declare the interest.

Where a matter arises at a meeting which affects your own financial interest or wellbeing, a financial interest or wellbeing of a relative or close associate or a financial interest or wellbeing of a body included under other registrable interests, then you must declare the interest.

In order to determine whether you can remain in the meeting after disclosing your interest the following test should be applied:

Where a matter affects the financial interest or well-being:

- a) to a greater extent than it affects the financial interests of the majority of inhabitants of the ward affected by the decision and;
- b) a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest.

You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation.